pw-U

21 June 1951

MEMORANDUM

SUBJECT: Intelligence Support for
           Psychological Operations

     1. The attached paper is distributed for information and for
such guidance as it may provide. Recognizing that further refinements
may be possible it is hoped that this will clarify and stabilize exis-
ting arrangements, focus attention on any important disagreements, and
isolate component problems requiring further adjustments. Recipients
are not asked to indicate their formal concurrence but their comments
and suggestions will be welcome and appropriate revisions will be
issued. In the event that an agency disagrees with a basic point in
the paper, it is requested to discuss the matter with this office and,
if agreement cannot be reached, the issue should be framed for dis-
cussion and decision at a higher level.

     2. The general principles of the paper, which have been approved
in CIA, are briefly as follows:

          a. No single agency can have a competence broad enough to
     provide by itself the intelligence support required for psycho-
     logical operations. (Pp. 1-5)

          b. The Director of the new Psychological Strategy Board
     should look for his intelligence support directly to the pro-
     ducing agency primarily responsible for the particular intelli-
     gence he seeks. In those instances where clear responsibilities
     do not exist, he should seek the assistance of CIA. (p. 8, para. 7)

          c. In making this cooperative effort each agency should
     call on the others for intelligence which does not fall within
     its own field of dominant interest. (p. 6, para. 2)

          d. The coordination on a particular problem in the psy-
     chological field, just as in other fields, should be carried
     out by the agency primarily responsible for that problem.
     (p. 7, para. 4)

          e. O/IC will assist in making arrangements and ironing out
     difficulties, and will, directly or indirectly, ensure that the
     required coordination takes place. (p. 7, para. 6)

                              JAMES Q. REBER
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